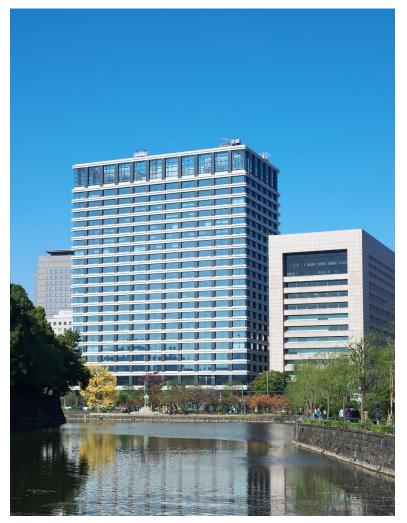


Marubeni Coffee Business Introduction

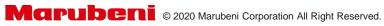
Marubeni Corporation Beverage Dept.

O Company Profile

Founded	May 1858
Incorporated	December 1, 1949
President and CEO	Masumi Kakinoki
Paid-in Capital	262,686 million yen
Head Office	4-2、Ohtemachi 1-chome, Chiyoda-ku, Tokyo, 100-8088, Japan
 Number of Branches and Offices (Including Tokyo Head Office) 	132 branches and offices in 68 countries and regions, consisting of Head Office 12 Japan branches and offices, 56 overseas branches and offices, and 29 overseas corporate subsidiaries containing 34 branches and offices.
 Number of Employees* (non-consolidated) 	4,379
 Number of Employees* (consolidated) 	46,100
Number of Consolidated Companies	463



(As of April 1, 2020, except * as of March 31, 2020)



Consolidated Companies

O Company Profile



Vietnamese Prime Minister Pham Minh Chinh (R) Marubeni President and CEO Kakinoki Masumi during their meeting in Hanoi on November 13.

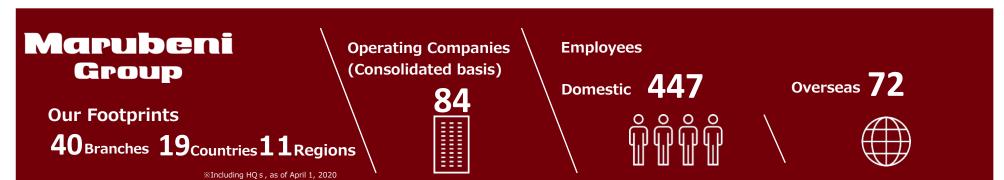
Organization ∼Food Division – I / II

Food Division- I Food Division- II Planning & Strategy Dept., Food Div.- I Planning & Strategy Dept., Food Div.- II Planning & Strategy Sec. Planning & Strategy Sec. **Business Coordination Sec. Business Coordination Sec.** Food Merchandising Dept. Meat Dept. Food Marketing Sec. Meat Sec.- I Retail & Wholesale Business Planning Sec. Meat Sec.- II Overseas Business Development Sec. Meat Group Management Sec. Food Products Business Development Sec. Grain and Oilseeds Dept. Food Products Materials Dept. Corn and Sorghum Sec. Food Products Materials Sec.- I Feedstuff Sec. Food Products Materials Sec.- II Wheat and Oilseeds Sec. Food Products Materials Planning Sec. Food Science Team. Grain Business Dept. Beverage Dept. **Domestic Business Sec.** Coffee Sec. Overseas Business Sec. Beverage Ingredients Sec. **Business Development Sec. Group Companies Supervisory Sec.** Fresh Food Dept. Fresh Food Sec.- I



Fresh Food Sec.- II Fresh Food Business Management Sec.

O Food Business At a Glance















Beverage Department

Main Product Lines

Coffee, Tea, Fruit Juice, Vegetable juice, Malt, Wine Coffee Sec.

Domestic, import and export, and trilateral transactions of coffee green beans and other related products

Beverage Ingredients Sec.

Domestic, import/ export, and trilateral transactions of instant coffee, coffee extract, tea, fruit juice, vegetable juice, wine ingredients, beer ingredients, etc.

Group Companies Supervisory Sec.

Management of unit-affiliated operating companies, support for approval, monitoring, etc., planning and promotion of investment projects









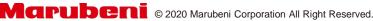
Through materials supply bases here and abroad, we support the manufacturing of delicious, pleasing, safe, and value-added products

The Beverage Department handles raw materials for a wide range of beverages, such as soft drinks and alcoholic beverages. Consumers, having a keen sense of taste, are extremely demanding, especially for the quality of their favorite food and beverages. In striving to satisfy such a demand, we provide more specialized, value-added products. In the domestic and overseas markets, we deploy instant coffee manufacturing and sales, coffee bean roasting, and tea processing businesses. Thereby, we have structured a reliable supply system of raw materials to better meet customer needs. Making the most of such a supply system, we are engaged in the trading of value-added raw materials for beverages based on its own sales subsidiaries in the Japanese, Chinese, and European markets

Major Subsidiaries & Affiliates

Marubeni Foods Corporation Cia. Iguacu de Café Solúvel

Colorado Corporation Aroma Coffee (Shanghai) Co., Ltd. Seichaen Corporation IGUACU VIETNAM COMPANY LIMITED



O Marubeni Coffee Business Outline

Our transaction volume and territory

- Green Bean
 <u>~150,000MT/year</u>
 <u>During FY2022, we purchased 39,080MT(=26%) as 4C from Colombia (12,500MT) and Vietnam (26,580MT)</u>
- Soluble Coffee ~40,000MT/year

[Green Coffee]

Main Market: Asia

our share in each market

Japan: 30%

Korea: 22%

China/Taiwan: 18%

Wide range of customers from Biggest roasters, beverage producers, café chains to private roasters

[Soluble coffee]
Global Sales Network
Distributing Product
more than 40
destinations constantly,
from our factory in Brazil
and Vietnam.

Marubeni Group is one of the largest Coffee Supplier in Asia

O Marubeni Coffee Global Network



O Soluble Coffee Global Supply Chain

■ Establishing huge bulk soluble coffee supply factory in both the biggest producing country Brazil and 2nd biggest Vietnam.

Café Iguacu - Brazil

- Established in 1967 and over 50 years experience. Annual capacity 24,000mt.
- ✓ As we have experience over 40 countries and appreciated our quality control and stable supply.

Iguacu Vietnam - Vietnam

- Start operation from October 2022.
- Annual capacity 16,000mt of Spray Dry.
- Applying our best knowledge about soluble coffee production learned through Café Iguacu.













O Sourcing Sustainable Coffee

■ Global tendency is to focus more on traceability than before

- Marubeni Corporation is handling 39,080mt as 4C in FY2022
- ✓ Customers are willing to handle more sustainable volume.

- High inflation of Japanese yen
- ✓ High Price of Robusta/Arabica
- ✓ An industry, roasters need reasonable (or competitive) cost for the material.

Develop project/high quality beans with shippers/farmers

Visit Farmer in Daklak province



Visit Farmer in Son La Province

